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May 12, 2025

Company name: Systems Engineering Consultants Co., LTD.

Name of representative: Shintaroh Sakurai, President and

Representative Director

(Code: 3741; TSE Prime Market)

Inquiries: Toshiaki Sugiyama, Director and General

Manager of Administration Division

(TEL. +81-3-5491-4770)

Announcement Regarding Change of Directors

Systems Engineering Consultants Co., LTD. (the "Company") hereby announces that, at the Board of Directors' meeting held on May 12, 2025, the following executive changes were decided informally.

The change will be officially decided at the 55th Annual General Meeting of Shareholders to be held on June 26, 2025. The Company also announces that one Director who is an Audit and Supervisory Committee Member will retire at the conclusion of the General Meeting of Shareholders due to the expiration of his term of office.

1. Changes in Directors (excluding Directors who are Audit and Supervisory Committee Members) as of June 26, 2025

(1) Candidate for new Director (excluding Directors who are Audit and Supervisory Committee Members)

New Title	Name	Old Title	
Outside Director	Kunihiro Nishimura	Outside Director, Audit and Supervisory Committee Member	

- * Mr. Kunihiro Nishimura is a candidate for Outside Director.
- * The Company has registered Mr. Kunihiro Nishimura as an independent officer as stipulated by the Tokyo Stock Exchange. If he is elected at the General Meeting of Shareholders to be held on June 26, 2025, the Company will continue to designate him as an independent officer.

(2) Career summary of the candidate for new Director (excluding Directors who are Audit and Supervisory Committee Members)

April 2003 Research Fellow (DC1) of Japan Society for the Promotion of Science April 2006 Researcher (Project Lecturer) for Industry-Academia- Government Collaboration, Research Center for Advanced Science and Technology, The University of Tokyo April 2007 Assistant Professor Graduate School of Information	Name (Date of Birth)	Career summary	
Kunihiro Nishimura (December 4, 1978) April 2011 Science and Technology, The University of Tokyo Science and Technology, The University of Tokyo Established Xcoo, Inc., Representative Director and President (current position) April 2013 Visiting Researcher, Graduate School of Information Science and Technology, The University of Tokyo October 2014 Established Medical Data Card, Inc., Representative Director and President June 2017 Outside Director (Audit and Supervisory Committee Member) of the Company (current position) April 2021 Director and CTO of Medical Data Card, Inc.	Kunihiro Nishimura	April 2006 April 2007 April 2011 April 2013 October 2014 June 2017	Research Fellow (DC1) of Japan Society for the Promotion of Science Researcher (Project Lecturer) for Industry-Academia-Government Collaboration, Research Center for Advanced Science and Technology, The University of Tokyo Assistant Professor, Graduate School of Information Science and Technology, The University of Tokyo Visiting Researcher, Research Center for Advanced Science and Technology, The University of Tokyo Established Xcoo, Inc., Representative Director and President (current position) Visiting Researcher, Graduate School of Information Science and Technology, The University of Tokyo Established Medical Data Card, Inc., Representative Director and President Outside Director (Audit and Supervisory Committee Member) of the Company (current position)

2. Changes in Directors who are Audit and Supervisory Committee Members (as of June 26, 2025)

(1) Candidates for new Directors who are Audit and Supervisory Committee Members

New Title	Name	Old Title	
Outside Director, Audit and Supervisory Committee Member	Tsutomu Sakaida	Substitute Outside Director and Audit and Supervisory Committee Member	
Outside Director, Audit and Supervisory Committee Member	Ryoko Ueoka	-	

- * Mr. Tsutomu Sakaida and Ms. Ryoko Ueoka are candidates for Outside Director.
- * Mr. Tsutomu Sakaida and Ms. Ryoko Ueoka meet the requirements for independent officers as stipulated by the Tokyo Stock Exchange, and if their election is approved at the General Meeting of Shareholders to be held on June 26, 2025, the company plans to register them as independent officers.

(2) Career summary of candidates for new Directors who are Audit and Supervisory Committee Members

·	r new Directors who are Audit and Supervisory Committee Members		
Name (Date of Birth)	Career summary		
	December 200	7 Registered as attorney at law Joined Sagami General Legal Professional Corporation	
Tsutomu Sakaida	October 2012	Established SHIZUOKA EAST LAW OFFICE, Representative Attorney at law (current position)	
(November 13, 1975)	April 2015	Professor of Shizuoka Law School	
	April 2017	Outside Director of SEIKO SANGYO Co., Ltd. (current position)	
	January 2025	Established Tsutomu Sakaida Tax Accountant Office, Representative Tax Accountant (current position)	
	April 1997	Researcher, NTT Human Interface Labs.	
Ryoko Ueoka (July 13, 1970)	August 1999	Co-operative Research Fellow, Research Center for Advanced Science and Technology, The University of Tokyo (Visiting Researcher since October 2003)	
	April 2005	Project Research Assistant, Intelligent Modeling Laboratory, The University of Tokyo (Project Assistant Professor since April 2007)	
	June 2010	AIST Postdoctoral Researcher, Center for Service Research, National Institute of Advanced Industrial Science and Technology	
	April 2012	Associate Professor, Faculty of Design, Kyushu University	
	April 2020	Guest Researcher, Faculty of Science and Engineering, Waseda University	
	June 2021	Established zeroinon Inc., President and Representative Director	
	April 2025	Director of zeroinon Inc. (current position) Professor, Katayanagi Advanced Research Institute, Tokyo University of Technology (current position) Visiting Professor, Toyama Prefectural University (current position)	

(3) Retiring Director who is an Audit and Supervisory Committee Member

Name	Current job title	
Motohiko Matsumoto	Outside Director, Audit and Supervisory Committee Member	

3. Candidate for Substitute Director who is an Audit and Supervisory Committee Member (as of June 26, 2025)

(1) Candidate for new Substitute Director who is an Audit and Supervisory Committee Member

New Title	Name	Old Title
Substitute Outside Director and Audit and Supervisory Committee Member	Satoshi Kato	-

- * Mr. Satoshi Kato is a candidate for Substitute Outside Director.
- * If Mr. Satoshi Kato is appointed as a Director who is an Audit and Supervisory Committee Member, the Company plans to register him as an independent officer as stipulated by the Tokyo Stock Exchange.
- * The Company has concluded a legal advisor agreement between Mr. Satoshi Kato and the Company, but the amount of advisory fees is insignificant and does not affect his independence.

(2) Career summary of candidate for new Substitute Director who is an Audit and Supervisory Committee Member

Name (Date of Birth)	Career summary
Satoshi Kato (January 9, 1981)	December 2009 Registered as attorney at law January 2010 Joined Sagami General Legal Professional Corporation April 2015 Established Sagami General Law Office, Representative Attorney at law (current position)

(Reference) Board of Directors from June 26, 2025 (scheduled)

Chairperson and Representative Director	Itsushi Akiyama	(Reappointed)
President and Representative Director	Shintaroh Sakurai	(Reappointed)
Director	Toshiaki Sugiyama	(Reappointed)
Director	Kunihiro Nishimura	(Newly appointed)
Director (Full-time Audit and Supervisory Committee Member)	Shunji Sakai	(Reappointed)
Director (Audit and Supervisory Committee Member)	Tsutomu Sakaida	(Newly appointed)
Director (Audit and Supervisory Committee Member)	Ryoko Ueoka	(Newly appointed)